UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 8-K
CURRENT REPORT
Pursuant to Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): February 16, 2005

KADANT INC.
(Exact Name of Registrant as Specified in its Charter)

| Delaware <br> (State or Other <br> Jurisdiction | 1-11406 <br> (Commission File Number) | (IRS Employer |
| :--- | ---: | ---: |
| One Acton Place | Identification No.) |  |
| Acton, Massachusetts |  |  |
| (Address of Principal Executive Offices) | (Zip Code) |  |

(978) 776-2000

Registrant's telephone number, including area code
Not Applicable
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
[ ] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
[ ] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
[ ] Pre-commencement communications pursuant to Rule $14 \mathrm{~d}-2(\mathrm{~b})$ under the Exchange Act (17 CFR 240.14d-2(b))
[ ] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## KADANT INC.

Item 2.02 Results of Operations and Financial Condition.
On February 16, 2005, Kadant Inc. (the "Company") announced its
financial results for the fiscal quarter ended January 1, 2005. The full text of the press release issued in connection with the announcement is furnished as Exhibit 99 to this Current Report on Form 8-K.

The information in this Form 8-K (including Exhibit 99) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.
(c) Exhibit

The following exhibit relating to Item 2.02 shall be deemed to be furnished and not filed.

Exhibit
No. Description of Exhibit

99
Press Release issued by the Company on February 16, 2005.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

KADANT INC.

Date: February 16, 2005 By: /s/ Thomas M. O'Brien
Thomas M. O'Brien
Executive Vice President and
Chief Financial Officer

## Kadant Reports 2004 Fourth Quarter and Year-End Results

ACTON, Mass., February 16, 2005 - For the fourth quarter of 2004, Kadant Inc. (NYSE:KAI) reported revenues of $\$ 45.9$ million from continuing operations (including $\$ 1.5$ million from the favorable effect of currency translation), compared with $\$ 48.7$ million in the fourth quarter of 2003. Loss from continuing operations was $\$ 4.8$ million, or $\$ .34$ per diluted share, in the 2004 period, compared with income from continuing operations of $\$ 3.2$ million, or $\$ .22$ per diluted share, in the year-ago quarter. Excluding $\$ .44$ of after-tax restructuring and unusual charges primarily related to our operation in France, adjusted diluted earnings per share (EPS) was $\$ .10$, compared with $\$ .22$ in the 2003 period. Net loss, including the discontinued composite building products business, was $\$ 5.3$ million, or $\$ .38$ per diluted share, in the 2004 quarter, compared with net income of $\$ 2.3$ million, or $\$ .16$ per diluted share, in the 2003 period.

For the year, the company reported revenues from continuing operations of $\$ 195.0$ million in 2004 (including $\$ 7.5$ million from the favorable effect of currency translation), compared with $\$ 191.5$ million in 2003. Income from continuing operations in 2004 was $\$ 5.8$ million, or $\$ .40$ per diluted share, versus $\$ 13.1$ million, or $\$ .94$ per diluted share, in 2003. Excluding $\$ .42$ of after-tax restructuring and unusual charges, adjusted diluted EPS was $\$ .82$ in 2004, versus $\$ .94$ in 2003. Net income in 2004, including the discontinued business, was $\$ 0.7$ million, or $\$ .05$ per diluted share, versus $\$ 11.8$ million, or $\$ .85$ per diluted share, in 2003.
"Although lower than last year, our revenues for the quarter were somewhat better than we expected," said William A. Rainville, chairman and chief executive officer of Kadant. "We also exceeded our EPS guidance for continuing operations, excluding the significant restructuring charge. Throughout 2004, paper companies in North America and Europe focused on reducing or postponing expenditures, and this hurt our performance. Our Kadant Lamort operation in France was particularly affected and incurred an operating loss during the fourth quarter, excluding the restructuring charge, that lowered our earnings by $\$ .05$ per share.
"That said, we've sustained our leadership as a paper industry supplier, and are working hard to position Kadant for growth as the market signals some increases in capital spending. Our actions in France should lead to profitability in that subsidiary in the latter part of 2005, and strengthen its competitive advantage going forward. We've maintained a technological edge that sets us apart in growing markets such as China, where bookings of our advanced stock-preparation equipment were $\$ 7.5$ million during the fourth quarter - the best quarter for China bookings in 2004. In addition, our global presence continues to be a major asset, underscored by the recent order from Sappi Saiccor for a $\$ 3$ million-plus pulp-washing system to be installed in South Africa.
"We've also improved our strong cash position, with cash flow from continuing operations of $\$ 6.6$ million in the fourth quarter. Our cash balance $\$ 82.1$ million at year end - translates to approximately $\$ 5.90$ per diluted share, based on our weighted average shares outstanding for the quarter. The strength of our balance sheet creates multiple opportunities for us to generate shareholder value, including investments in technology development, stock buybacks, and/or strategic acquisitions."

Mr. Rainville concluded, "With operating losses expected to continue in France, we estimate GAAP diluted EPS from continuing operations of $\$ .13$ to $\$ .15$ in the first quarter of 2005, on revenues of $\$ 47$ to $\$ 49$ million. Our outlook for all of 2005, which assumes a turnaround in France later in the year, is $\$ .80$ to $\$ .90$ of GAAP diluted EPS from continuing operations, on revenues of $\$ 200$ to $\$ 210$ million."
-more-

Financial Highlights (unaudited) (a)
(In thousands, except per share amounts and percentages)

|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Condensed Consolidated Statement of Operations | January 1, 2005 |  | January 3, 2004 |  | January 1, 2005 |  | January 3, 2004 |  |
| Revenues | \$ | 45,931 | \$ | 48,715 | \$ | 194,966 | \$ | 191,507 |
| Costs and Operating Expenses: |  |  |  |  |  |  |  |  |
| Cost of revenues |  | 29,191 |  | 29,362 |  | 119,200 |  | 116,539 |
| Selling, general and administrative expenses |  | 13,901 |  | 13,481 |  | 56,334 |  | 50,402 |
| Research and development expenses |  | 801 |  | 1,067 |  | 3,077 |  | 4,268 |
| Restructuring and unusual items |  | 9,515 |  | - |  | 9,515 |  | (23) |


|  |  | 53,408 |  | 43,910 |  | 188,126 |  | 171,186 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Income (Loss) |  | $(7,477)$ |  | 4,805 |  | 6,840 |  | 20,321 |
| Interest Income |  | 465 |  | 272 |  | 1,468 |  | 965 |
| Interest Expense |  | (9) |  | (10) |  | (23) |  | (49) |
| Income (Loss) from Continuing Operations Before |  |  |  |  |  |  |  |  |
| Income Taxes and Minority Interest |  | $(7,021)$ |  | 5,067 |  | 8,285 |  | 21,237 |
| Provision (Benefit) for Income Taxes |  | $(2,252)$ |  | 1,925 |  | 2,524 |  | 8,070 |
| Minority Interest Expense (Income) |  | , |  | (24) |  | 8 |  | 44 |
| Income (Loss) from Continuing Operations |  | $(4,769)$ |  | 3,166 |  | 5,753 |  | 13,123 |
| Loss from Discontinued Operation, Net of Tax |  | (555) |  | (896) |  | $(5,099)$ |  | $(1,306)$ |
| Net Income (Loss) | \$ | $(5,324)$ | \$ | 2,270 | \$ | 654 | \$ | 11,817 |
| Earnings (Loss) per ShareBasic |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Income (Loss) from Continuing Operations | \$ | (.34) | \$ | . 23 | \$ | . 41 | \$ | . 96 |
| Loss from Discontinued Operation |  | (.04) |  | (.07) |  | (.36) |  | (.09) |
| Net Income (Loss) | \$ | (.38) | \$ | . 16 | \$ | . 05 | \$ | . 87 |
| Diluted |  |  |  |  |  |  |  |  |
| Income (Loss) from Continuing Operations | \$ | (.34) | \$ | . 22 | \$ | . 40 | \$ | . 94 |
| Loss from Discontinued Operation |  | (.04) |  | (.06) |  | (.35) |  | (.09) |
| Net Income (Loss) | \$ | (.38) | \$ | . 16 | \$ | . 05 | \$ | . 85 |
| Weighted Average Shares |  |  |  |  |  |  |  |  |
| Basic |  | 13,868 |  | 13,831 |  | 14,071 |  | 13,659 |
| Diluted |  | 13,868 |  | 14,121 |  | 14,398 |  | 13,959 |
|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| Adjusted Net Income and Diluted EPS (b) | January 1, 2005 |  | January 3, 2004 |  | January 1, 2005 |  | January 3, 2004 |  |
| Net Income (Loss) | \$ | $(5,324)$ | \$ | 2,270 | \$ | 654 | \$ | $\begin{array}{r} 11,817 \\ 1,306 \\ (14) \end{array}$ |
| Loss from Discontinued Operation, Net of Tax |  | 555 |  | 896 |  | 5,099 |  |  |
| Restructuring and Unusual items, Net of Tax |  | 6,090 |  | - |  | 6,090 |  |  |
| Adjusted Net Income | \$ | 1,321 | \$ | 3,166 | \$ | 11,843 | \$ | 13,109 |
| Diluted Earnings (Loss) per Share | \$ | (.38) | \$ | . 16 | \$ | . 05 | \$ | . 85 |
| Loss from Discontinued Operation |  | . 04 |  | . 06 |  | . 35 |  | . 09 |
| Restructuring and Unusual Items |  | . 44 |  | - |  | . 42 |  | - |
| Adjusted Diluted Earnings per Share | \$ | . 10 | \$ | . 22 | \$ | . 82 | \$ | . 94 |


| Business Segment Information | January 1, 2005 |  | January 3, 2004 |  | January 1, 2005 |  | January 3, 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |
| Pulp and Papermaking Systems | \$ | 44,154 | \$ | 47, 454 | \$ | 188, 320 | \$ | 185, 708 |
| Fiber-based Products | + 1,777 |  | 1,261 |  | 6,646 |  | 5,799 |  |
|  | \$ | 45,931 | \$ | 48,715 | \$ | 194,966 | \$ | 191, 507 |
| Gross Profit Margin: |  |  |  |  |  |  |  |  |
| Pulp and Papermaking Systems | 37\% |  | 40\% |  | 39\% |  | 39\% |  |
| Fiber-based Products | 33\% |  | 24\% |  | 36\% |  | 37\% |  |
|  |  | 36\% |  | 40\% |  | 39\% |  | 39\% |
| Operating Income (Loss): |  |  |  |  |  |  |  |  |
| Pulp and Papermaking Systems | \$ | $(6,309)$ | \$ | 5,910 | \$ | 11,781 | \$ | 23,440 |
| Corporate and Other (d) |  | $(1,168)$ |  | $(1,105)$ |  | $(4,941)$ |  | $(3,119)$ |
|  | \$ | $(7,477)$ | \$ | 4,805 | \$ | 6,840 | \$ | 20,321 |
| Adjusted Operating Income (excludes Restructuring and Unusual Items) (b): |  |  |  |  |  |  |  |  |
| Pulp and Papermaking Systems (c) | \$ | 3,206 | \$ | 5,910 | \$ | 21,296 | \$ | $\begin{aligned} & 23,417 \\ & (3,119) \end{aligned}$ |
| Corporate and Other (d) |  | $(1,168)$ |  | $(1,105)$ |  | $(4,941)$ |  |  |
|  | \$ | 2,038 | \$ | 4,805 | \$ | 16,355 | \$ | 20,298 |
|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| Business Segment Information (continued) | January 1, 2005 |  | January 3, 2004 |  | January 1, 2005 |  | January 3, 2004 |  |
| Bookings from Continuing Operations: |  |  |  |  |  |  |  |  |
| Pulp and Papermaking Systems | \$ | 45,438 | \$ | 48,926 | \$ | 185,870 | \$ | 190, 129 |
| Fiber-based Products |  | 2,031 |  | 1,469 |  | 6,786 |  | 5,973 |
|  | \$ | 47,469 | \$ | 50,395 | \$ | 192,656 | \$ | 196, 102 |
| Capital Expenditures from Continuing Operations: |  |  |  |  |  |  |  |  |
| Pulp and Papermaking Systems | \$ | 842 | \$ | 656 | \$ | 1,968 | \$ | $\begin{array}{r} 1,754 \\ 252 \end{array}$ |
| Corporate and Other (d) |  | 18 |  | 116 |  | 221 |  |  |
|  | \$ | 860 | \$ | 772 | \$ | 2,189 | \$ | 2,006 |
|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| Cash Flow and Other Data from Continuing Operations | January 1, 2005 |  | January 3, 2004 |  | January 1, 2005 |  | January 3, 2004 |  |
| Cash Provided by Operations | \$ | 6,630 | \$ | $\begin{array}{r} 3,634 \\ 970 \end{array}$ | \$ | $\begin{array}{r} 12,933 \\ 3,604 \end{array}$ | \$ | 25,563 |
| Depreciation and Amortization Expense |  | 870 |  |  |  |  |  | 3,954 |
| Balance Sheet Data |  |  |  |  | January 1, 2005 |  | January 3, 2004 |  |
| Cash and Cash Equivalents |  |  |  |  | \$ | 82,089 | \$ | 74,412 |
| Short-term Debt |  |  |  |  |  | - |  | 598 |
| Shareholders' Investment |  |  |  |  |  | 212,461 |  | 211, 758 |


 non-GAAP financial measures of adjusted net income, adjusted diluted EPS and adjusted operating income, which exclude restructuring and other non-recurring items. We exclude these items because they are outside our normal operations. We believe that providing such non-GAAP measures helps investors to gain a more meaningful understanding of our operating results from
 release are not meant to be considered superior to or a substitute for results of operations prepared in accordance with GAAP. In addition, the non-GAAP financial measures included in this press release may be different from, and therefore may not be comparable to, similar measures used by other companies.
(c) Excludes restructuring and unusual items of $\$ 9,515$ in the three- and twelve-month periods ended January 1,2005 and (\$23) in the twelve-month period ended January 3, 2004.
(d) Corporate and Other includes the results from our Fiber-based Products business and corporate.

Kadant will hold its earnings conference call on Thursday, February 17, 2005, at 11 a.m. Eastern time. To listen, call 800-709-2159 within the U.S., or 973-582-2810 outside the U.S. You can also listen to the call live on the Web by visiting www.kadant.com and clicking on "Investors." An audio archive of the call will be available on our Web site until March 18, 2005.

Kadant Inc. is a leading global supplier of a range of products that improve quality and productivity in pulp and paper production, including stock-preparation equipment, water-management systems, and paper machine accessories. Kadant, based in Acton, Massachusetts, had approximately \$195 million in revenues from continuing operations in 2004 and 950 employees worldwide. For more information, please visit www. kadant.com.

The following constitutes a "Safe Harbor" statement under the Private Securities Litigation Reform Act of 1995: This press release contains forward-looking statements that involve a number of risks and uncertainties, including forward-looking statements regarding our projected operating results, the future performance of our businesses, our market and technological position, our opportunities to improve shareholder value, orders from China, and the restructuring of our subsidiary in France. Important factors that could cause actual results to differ materially from those indicated by such statements are set forth under the heading "Risk Factors" in Kadant's quarterly report on Form 10-Q for the period ended October 2, 2004. These include risks and uncertainties relating to our dependence on the pulp and paper industry; international sales and operations; competition; ability to sell the composite building products business on favorable terms; ability to manufacture and distribute composite building products, and the seasonality in sales and the long-term performance of such products; availability of raw materials and exposure to commodity price fluctuations related to the manufacture of composite and fiber-based products; acquisition strategy; protection of patents and proprietary rights; fluctuations in quarterly operating results; and anti-takeover provisions. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events, or otherwise.

