# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

\_\_\_\_\_

#### FORM 8-K

#### **CURRENT REPORT**

#### Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): August 4, 2016

#### KADANT INC.

(Exact Name of Registrant as Specified in its Charter)

`	e Other Jurisdiction poration)	1-11406 (Commission File Number)	52-1762325 (IRS Employer Identification No.)
One Tec	hnology Park Drive		
Westford	l, Massachusetts		01886
(Address	s of Principal Executive Offices		(Zip Code)
	·	(978) 776-2000 Registrant's telephone number, including area code  Not Applicable mer Name or Former Address, if Changed Since Last Report Form 8-K filing is intended to simultaneously satisfy the fil	
	Written communications pursuant	to Rule 425 under the Securities Act (17 CFR 230.425)	
	Soliciting material pursuant to Ru	le 14a-12 under the Exchange Act (17 CFR 240.14a-12)	
	Pre-commencement communication	ons pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.1	14d-2(b))
	Pre-commencement communication	ons pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.1	3e-4(c))

#### KADANT INC.

#### Item 7.01 Regulation FD Disclosure.

On August 4, 2016, Kadant Inc. (the "Company") will hold a webcast and conference call to discuss its financial results for the fiscal quarter ended July 2, 2016. A copy of the slides that will be presented on the webcast and discussed in the conference call is being furnished as Exhibit 99 to this Current Report on Form 8-K.

The information in this Form 8-K (including Exhibit 99) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

#### Item 9.01 Financial Statements and Exhibits.

#### (d) Exhibit

The following exhibit relating to Item 7.01 shall be deemed to be furnished and not filed.

Exhibit	
No.	Description of Exhibit
99	Slides to be presented by the Company on August 4, 2016.

#### KADANT INC.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

KADANT INC.

Date: August 4, 2016 By /s/ Michael J. McKenney

Michael J. McKenney Senior Vice President and Chief Financial Officer

3

## **Second Quarter 2016 Business Review**

Jonathan W. Painter, President & CEO Michael J. McKenney, Senior Vice President & CFO



### **Forward-Looking Statements**

The following constitutes a "Safe Harbor" statement under the Private Securities Litigation Reform Act of 1995: This presentation contains forward-looking statements that involve a number of risks and uncertainties, including forward-looking statements about our expected future financial and operating performance, demand for our products, and economic and industry outlook. Our actual results may differ materially from these forward-looking statements as a result of various important factors, including those set forth under the heading "Risk Factors" in Kadant's annual report on Form 10-K for the year ended January 2, 2016 and subsequent filings with the Securities and Exchange Commission. These include risks and uncertainties relating to adverse changes in global and local economic conditions; the variability and difficulty in accurately predicting revenues from large capital equipment and systems projects; the variability and uncertainties in sales of capital equipment in China; the effect of currency fluctuations on our financial results; our customers' ability to obtain financing for capital equipment projects; changes in government regulations and policies; oriented strand board market and levels of residential construction activity; development and use of digital media; price increases or shortages of raw materials; dependence on certain suppliers; international sales and operations; disruption in production; our acquisition strategy; our internal growth strategy; competition; soundness of suppliers and customers; our effective tax rate; future restructurings; soundness of financial institutions; our debt obligations; restrictions in our credit agreement; loss of key personnel; reliance on third-party research; protection of patents and proprietary rights; failure of our information systems or breaches of data security; fluctuations in our share price; and anti-takeover provisions. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events, or otherwise.



#### Use of Non-GAAP Financial Measures

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), we use certain non-GAAP financial measures, including increases or decreases in revenues excluding the effect of acquisitions and foreign currency translation, adjusted operating income, adjusted net income, adjusted diluted EPS, and adjusted earnings before interest, taxes, depreciation, and amortization.

A reconciliation of those numbers to the most directly comparable U.S. GAAP financial measures is shown in our 2016 second quarter earnings press release issued August 3, 2016, which is available in the Investors section of our website at www.kadant.com under the heading Recent News.

We believe that these non-GAAP financial measures, when taken together with the corresponding GAAP financial measures, provide meaningful supplemental information regarding our performance by excluding certain items that may not be indicative of our core business, operating results, or future outlook. We believe that the inclusion of such measures helps investors to gain an understanding of our underlying operating performance and future prospects, consistent with how management measures and forecasts our performance, especially when comparing such results to previous periods or forecasts and to the performance of our competitors. Such measures are also used by us in our financial and operating decision-making and for compensation purposes. We also believe this information is responsive to investors' requests and gives them an additional measure of our performance.



Jonathan W. Painter
President & CEO

#### **BUSINESS REVIEW**





### Q2 2016 Financial Highlights

(\$ Millions, except per share amounts)	Q2 2016	Q2 2015	% CHANGE <sup>3</sup>	EXCL. FX <sup>3</sup>
Revenue	\$111.8	\$98.3	13.7%	15.7%
Gross Margin	44.9%	46.5%	n.m.	n.m.
Net Income <sup>1</sup>	\$8.3	\$8.5	-1.8%	3.6%
Adjusted EBITDA <sup>1, 2</sup>	\$17.9	\$15.6	14.3%	18.6%
Adjusted EBITDA/Revenue	16.0%	15.9%	n.m.	n.m.
Diluted EPS <sup>1</sup>	\$0.75	\$0.76	-1.3%	3.9%
Adjusted Diluted EPS <sup>1, 2</sup>	\$0.88	\$0.78	12.8%	17.9%
Bookings	\$98.1	\$93.7	4.7%	6.8%
Cash Flow <sup>1</sup>	\$13.6	\$14.4	-5.1%	-5.1%

<sup>1</sup> Net income, diluted EPS, adjusted diluted EPS, adjusted EBITDA, and cash flow are from continuing operations.



<sup>2</sup> Adjusted EBITDA and adjusted diluted EPS are non-GAAP financial measures that exclude certain items as detailed in our Q2 2016 earnings release dated August 3, 2016.

<sup>3</sup> Percent change calculated using actual numbers reported in our Q2 2016 earnings release dated August 3, 2016.

### **FX Translation and Acquisition Impact**

Q2 2016, \$ in millions except EPS	Revenue	Adjusted EPS <sup>4</sup>	Bookings	Parts & Consumables Revenue	Parts & Consumables Bookings
As Reported	\$111.8	\$0.88	\$98.1	\$69.5	\$64.6
Growth <sup>1</sup>	13.7%	12.8%	4.7%	6.4%	3.6%
Growth excluding FX Translation <sup>2</sup>	15.7%	17.9%	6.8%	8.4%	5.7%
Growth excluding FX Translation and Acquisitions <sup>3</sup>	0.3%	3.8%	-8.4%	0.9%	-1.8%



<sup>1</sup> Growth is the year-over-year percent change between the current period and the comparable prior period.

<sup>2</sup> Represents the year-over-year percent change excluding the impact of current period versus prior period exchange rates.

<sup>3</sup> Represents the year-over-year percent change excluding the impact of acquisitions and current period versus prior period exchange rates. Acquired businesses are classified above as Acquisitions for the first four quarters after acquisition.

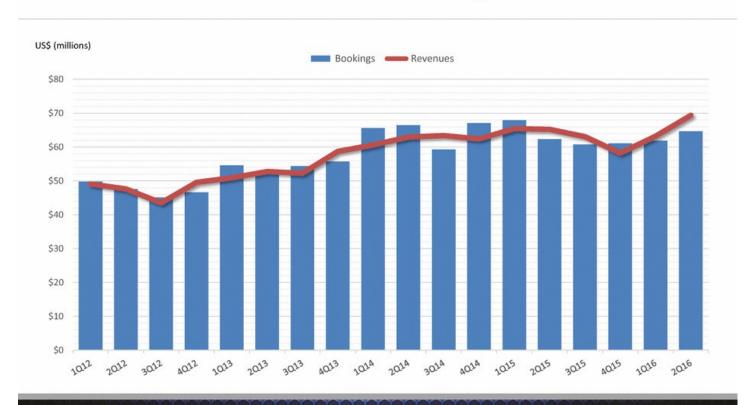
<sup>4</sup> Adjusted diluted EPS is a non-GAAP financial measure that excludes certain items as detailed in our Q2 2016 earnings press release issued August 3, 2016.

#### **Bookings and Revenues**





### Parts and Consumables Bookings and Revenues



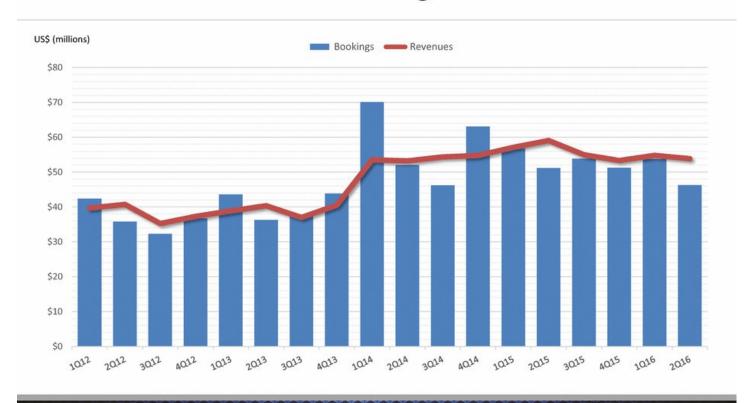




### **REGIONAL PERFORMANCE**

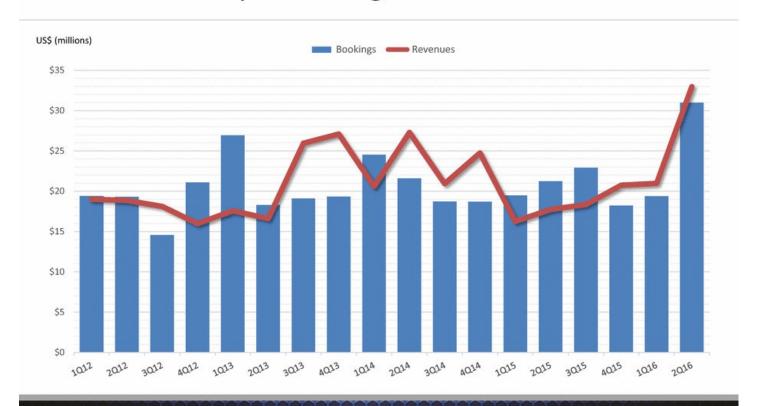


#### North America Bookings and Revenues





#### **Europe Bookings and Revenues**



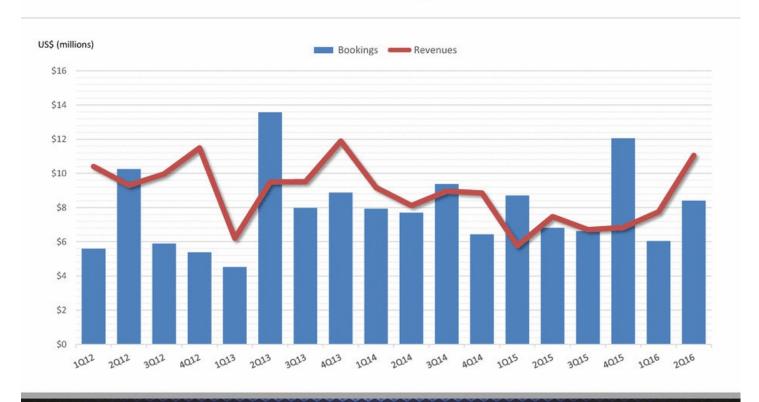


#### Asia Bookings and Revenues





#### **Rest-of-World Bookings and Revenues**





#### Guidance

- FY 2016 GAAP diluted EPS of \$2.75 to \$2.81
- FY 2016 adjusted diluted EPS of \$2.98 to \$3.04
- FY 2016 revenues of \$415 to \$421 million
- Q3 2016 GAAP diluted EPS of \$0.62 to \$0.65
- Q3 2016 revenues of \$103 to \$105 million

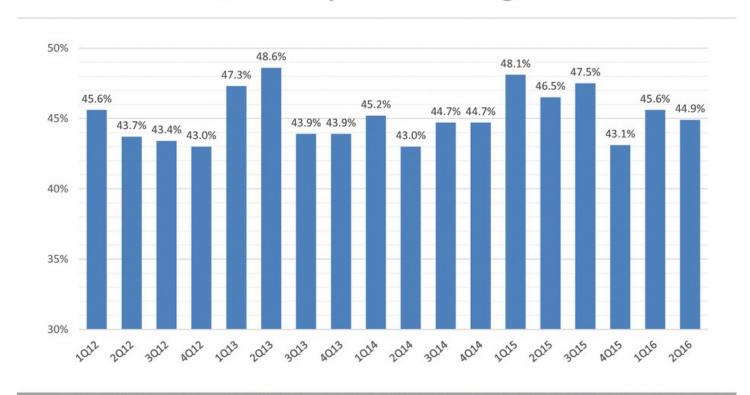


Michael J. McKenney
Senior Vice President & Chief Financial Officer

#### **FINANCIAL REVIEW**

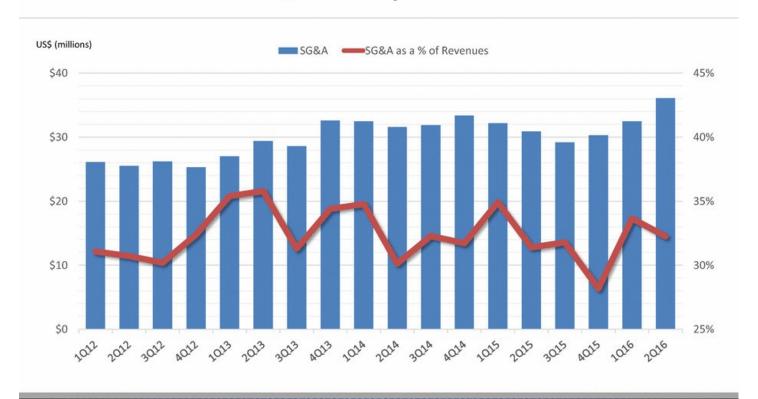


### **Quarterly Gross Margins**



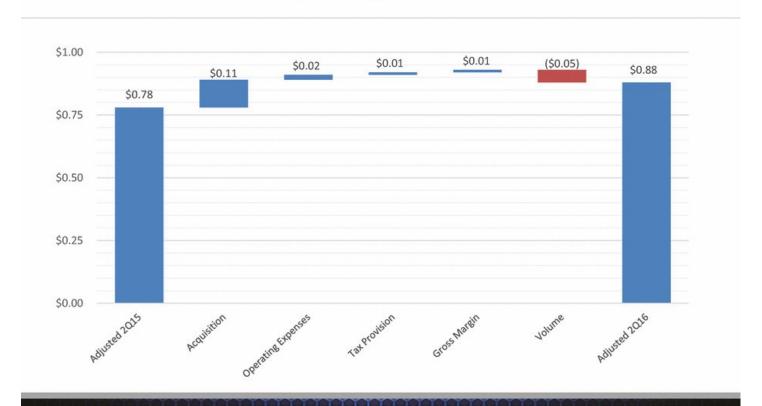


## Quarterly SG&A





#### 2Q15 to 2Q16 Adjusted Diluted EPS





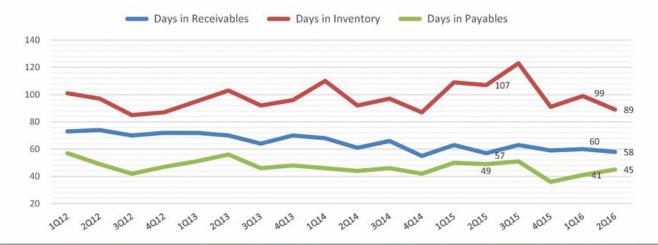
### **Cash Flow**

(\$ Millions)	2Q16	2Q15
Income from Continuing Operations	\$8.4	\$8.5
Depreciation and Amortization	4.9	2.8
Stock-Based Compensation	1.3	1.7
Other Items	(0.6)	0.1
Change in Current Assets & Liabilities (excl. acquisition)	(0.4)	1.3
Cash Provided by Operating Activities	\$13.6	\$14.4



### **Key Working Capital Metrics**

	2Q16	1Q16	2Q15
Days in Receivables	58	60	57
Days in Inventory	89	99	107
Days in Payables	45	41	49



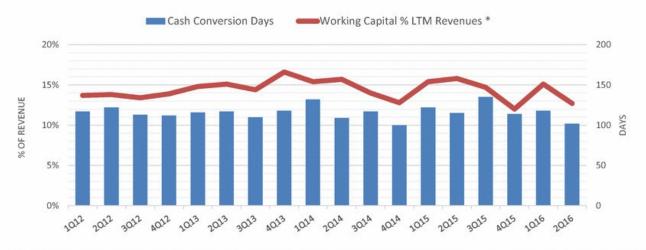


#### Working Capital and Cash Conversion Days

	2Q16	1Q16	2Q15
Working Capital % LTM Revenues*	12.7%	15.1%	15.8%
Cash Conversion Days**	102 days	118 days	115 days

<sup>\*</sup>Working Capital is defined as current assets less current liabilities, excluding cash, debt, and the discontinued operation.

\*\* Based on days in receivables plus days in inventory less days in accounts payable.





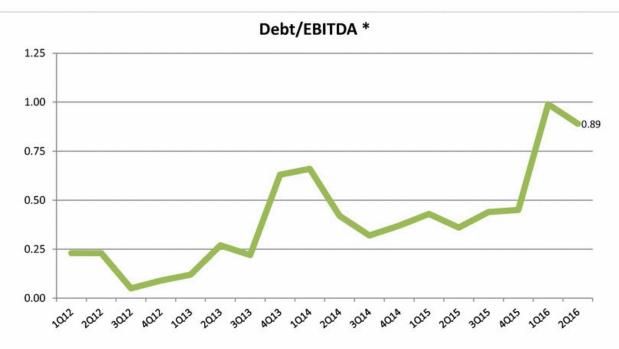
#### Cash and Debt

(\$ Millions)	2Q16	1Q16	2Q15
Cash, cash equivalents, and restricted cash	\$54.9	\$106.1	\$48.6
Debt	(64.3)	(72.2)	(28.5)
Net (Debt) Cash	\$(9.4)	\$33.9	\$20.1





#### Leverage Ratio



<sup>\*</sup> Calculated by adding or subtracting certain items, as required by our Credit Facility, from Adjusted EBITDA. Under our new Credit Facility entered into on August 3, 2012 total debt is defined as debt less domestic cash of up to \$25 million. For periods prior to 3Q12, total debt was not reduced for domestic cash.



#### **Questions & Answers**

To ask a question, please call **888-326-8410** within the U.S. or +1-704-385-4884 outside the U.S. and reference 46143277.

Please mute the audio on your computer.



### Q2 2016 Key Take-Aways

- Solid quarter in revenue, EPS, and cash flow
- PAAL integration is going well and we expect this progress to continue to gain momentum
- We continue to expect 2016 to be a good year despite the challenging market environment across the globe



#### **Second Quarter 2016 Business Review**

Jonathan W. Painter, President & CEO Michael J. McKenney, Senior Vice President & CFO

